

Medium Term Fiscal Framework (MTFF) Development and Enhancement for BCLMV

Under the AMRO Technical Assistance Program, AMRO provides technical support to ASEAN+3 members with a focus on strengthening the capacities of these economies. Towards this aim, AMRO is seeking to engage individual consultants, experts or consulting entities to implement the following Technical Assistance project.

1. Project Name	Medium Term Fiscal Framework (MTFF) Development and Enhancement for BCLMV
2. Project Beneficiary	Cambodia Ministry of Economy and Finance (CMEF); Brunei Ministry of Finance and Economy (BMOFE)
3. Background and Rationale	<p>Facing an economic downturn and increasing uncertainties around the globe, ASEAN+3 economies are trying to strengthen fiscal discipline and expenditure management, aiming to rebuild fiscal space and maintain long term fiscal sustainability.</p> <p>Many regional economies are developing and implementing a Medium-Term Fiscal Framework (MTFF) to enhance planning and prioritization of their fiscal expenditure to support growth and social welfare.</p> <p>This TA project seeks to support Cambodia and Brunei to review, assess, and enhance the development and implementation of MTFF for respective national goals.</p> <p>1. Cambodia</p> <p>The Cambodian government has officially published three MTFF documents in 2024, 2025, and 2026, which set a guidance for medium term economic and fiscal outlook which aims to link budgets to priority policies, strengthen the efficiency of revenue collection and budget allocation, and ensure fiscal sustainability.</p> <p>Though Cambodian MTFF is generally aligned with international best practices and includes 4 essential components: 1) Macroeconomic Policy Framework, 2) Fiscal Strategy, 3) Fiscal Policy Framework, and 4) Fiscal Risks, it faces limitations in inter-institutional data sharing, use of quantitative tools, integration of policy priorities into the budget ceiling-setting, and the limited development of a monitoring and evaluation framework.</p> <p>The General Department of Policy (GDP) needs a systematic approach to come up with an expenditure envelope and sectoral ceilings that can shape medium-term budget priorities and serve as a basis for discussion with relevant stakeholders.</p>

	<p>2. Brunei Darussalam</p> <p>Brunei Darussalam is advancing key fiscal reforms aimed at strengthening resilience and safeguarding longer-term fiscal sustainability. The MTFF is envisaged to play a central role as an anchor for fiscal policy, helping to support more credible medium-term planning.</p> <p>Before designing an MTFF for Brunei, it is critical to establish a credible baseline of expenditure and revenue projections. While progress has been made in fiscal planning, further strengthening of expenditure reviews and reprioritization mechanisms would help ensure that fiscal resources are aligned with evolving policy priorities.</p> <p>The initial TA work will therefore focus on an expenditure baseline review and projections, which can later progress to revenue forecasting when available, which will serve as the necessary foundation for subsequent MTFF development.</p>
<p>4. Deliverables</p>	<p>This TA will provide support for the shared needs on expenditure review, projection and allocation from both authorities. Consultants will be hired to support two governments with targeted outputs produced aligned with individual expectations. In particular,</p> <p>1. Cambodia</p> <p>TA is expected to review the policy, mechanism and current practice for the preparation of medium-term expenditure envelop and sectoral expenditure ceilings in Cambodia, and to make recommendations of enhancement by peer learning and best practice application. The TA will help to build clearer coordination processes and data-sharing arrangements, clarify roles and responsibilities across MEF general departments and line ministries. It will also support improving methodologies and analytical tools for defining the aggregate fiscal space and allocating sectoral expenditure ceilings in a more transparent and policy-driven manner, with the objective of making the MTFF a more practical and impactful instrument for medium-term budget planning.</p> <p>2. Brunei Darussalam</p> <p>The TA will support BMOFE to make their Expenditure Baseline Review and Projections. Major work will include conducting a systematic review of major expenditure categories (CAPEX and OPEX), identifying gaps in baseline allocations, developing medium-term expenditure baseline projections under current existing policies, and improving accuracy of forward estimates and creating fiscal space for priority programmes.</p>

<p>5. Project Deliverables / Outputs</p>	<p>1. Cambodia</p> <ul style="list-style-type: none"> (a) Assessment report on current practices of expenditure envelop preparation and sectoral ceiling setting; (b) Guidance document and framework for preparing a medium-term expenditure envelope and sectoral budget allocation, including a process map, roles-and-responsibilities matrix, and tools; (c) Capacity building activities provided to officials involved in medium-term expenditure planning, expenditure envelope preparation, and sectoral ceiling-setting. <p>2. Brunei Darussalam</p> <ul style="list-style-type: none"> (a) A comprehensive Expenditure Baseline Review and Projections report; (b) The consultant will also provide recommendations and a roadmap for the progressive development and institutionalisation of an MTEFF in Brunei Darussalam, drawing on international good practices and peer country experiences (c) Workshops and training modules for Budget Division/FFU officers to embed technical know-how; (d) Final Expenditure Forecast Model to be used in budget formulation and as the groundwork for MTEFF development.
<p>6. Project Schedule</p>	<p>1. Initial Consultation & Scoping: Q3 2026 Consultant procurement and contract signing</p> <p>2. Expenditure policy and practice review: Q1/Q2 2027 Review Report on Expenditure allocation policy and practice; on expenditure baseline forecast and projection.</p> <p>3. Peer learning and recommendations on expenditure allocation and projections: Q2 2027 Guidance document and framework for budgeting; Expenditure Forecast Model</p> <p>4. Capacity-Building trainings or workshops: Q3 2027 Training / workshops of expenditure forecast model, budgeting framework and process.</p> <p>5. Finalization & Handover: Q4 2027</p>
<p>7. Requirements for Consultants</p>	<ul style="list-style-type: none"> • Have in-depth understanding, experience and practical delivery experience of designing and implementing medium-term fiscal frameworks in the ASEAN+3 region, particularly in BCLMV countries. • Demonstrated experience in conducting expenditure baseline reviews, expenditure forecasting, Medium-Term Expenditure Frameworks (MTEFs), Medium-Term Fiscal Frameworks (MTFFs), and related Public Financial Management (PFM) reforms. • Possess a clear knowledge of the current situation in the

	<p>macroeconomic and financial sectors in Cambodia and Brunei Darussalam, and the ability to carry out on-the-ground assessment and analysis.</p> <ul style="list-style-type: none"> • Able to build and develop practical and implementable fiscal models, data collection templates, guidance documents, training programmes, and policy and structural recommendations related to project outputs. • Able to establish and maintain good relationships with stakeholders. • Possess excellent oral and written communication skills in English. • Experience supporting fiscal reforms in small states and/or resource-dependent economies would be an advantage.
8. Contact information	<p>Contact person: Mr. Aziz Durrani, Team Lead, Technical Assistance Email: AMRO_TA@amro-asia.org</p>

Interested consultants should submit:

- a) An updated CV or introductory brochure (if the consulting party is an entity)
- b) A brief description of past consulting experience, including notable achievements
- c) A concrete proposal for the project, including ability/plans to undertake on-the-ground assessments and provision of training on-site.
- d) A breakdown of the total fees and charges to be levied (along with any tax considerations) for undertaking the scope of work
- e) Declaration of (no) conflict of interest (please send a disclosure statement if there is any actual or potential conflict of interest in relation to this Project)

Please send all applications and/or enquiries to: AMRO_TA@amro-asia.org by or before 26th June 2026.